



## CONFERENCE ON “NATO AND THE NEW ARC OF CRISIS”

Organizers: NATO's Public Diplomacy Division and Real Instituto Elcano with the cooperation of Istituto Affari Internazionali and Instituto Português de Relações Internacionais

**Venue: Fundación Botín, Calle Castello 18c, Madrid**

### PROGRAMME AGENDA

#### WEDNESDAY 28 OCTOBER

- 19.30            **Key-note address** by NATO Deputy Secretary General, Ambassador Alexander Vershbow<sup>i</sup>, followed by Qs and As
- 20.30            Departure

#### THURSDAY 29 OCTOBER

- 10.30            **Welcome and opening remarks** by Emilio Lamo de Espinosa, President, Real Instituto Elcano
- 11.00            First Panel discussion “**The new strategic environment and the implications for the Alliance-East and South**”

*Panelists will address a number of issues including: failed or failing state and terrorism in Europe's southern neighborhood, maritime security, hybrid warfare, the current situation in the eastern flank of NATO and its implication for Euro-Atlantic security.*

- Carlos Gaspar, Senior Researcher, Portuguese Institute for International Relations
- Pietro Batacchi, Director, Italian Defence Magazine
- Antonin Tisseron, Institut Thomas Moro
- Rafael Estrella, Vice President, Real Instituto ELCANO





Moderator, Dr. Nuno Severiano Teixeira, Director, Portuguese Institute for International Relations

Questions and Answers / Debate

12.30 Presentation on **TRIDENT JUNCTURE 2015** by General Hans-Lothar Domröse, Commander, Allied Joint Force Command Brunssum

13.30 Networking Lunch

15.00 Second panel discussion “**NATO’s adapted toolbox – fit for purpose?**”  
*Panelists will address issues related to NATO’s ability to respond to changing security threats and challenges, such as: the NATO Response Force, the Readiness Action Plan, the “Spearhead Force” and its use, Defence Capacity Building initiatives and their maritime component, NATO-EU cooperation.*

- General Carlos Martins Branco, Associate Researcher, IPRI, Lisbon,
- Jüri Luik, Director, International Center for Defence Studies, Tallinn
- Alessandro Marrone, Senior Fellow, Istituto Affari Internazionali, Rome
- Ambassador Catherine Royle, Political Advisor, Joint Forces Command Brunssum

Moderator, Dr. Gerlinde Niehus, Head Engagements Section, NATO Public Diplomacy Division

Questions and Answers / Debate

16.30 Presentation of a Policy Paper Recommendation by ATA Test Winner

Wrap-up Session by Acting Secretary General for Public Diplomacy, Mr. Edmund C. Whiteside

17.30 End of the conference

**Follow us: #TJ15 and #futureNATO15**

---

<sup>i</sup> With simultaneous translation